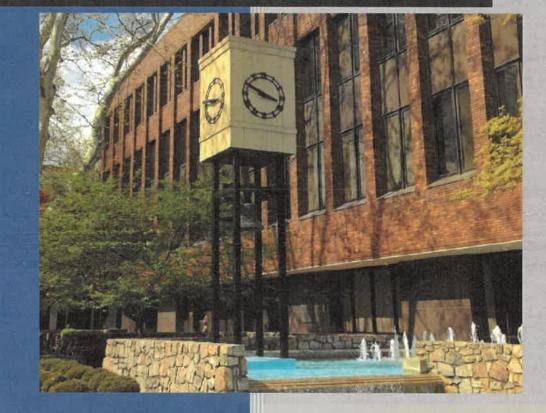
2025 BUDGET COUNTY OF LYCOMING



Prepared By: Department of Financial Management

BOARD OF COMMISSIONERS

PROPOSED

Scott L. Metzger, Chairman Marc C. Sortman, Vice-Chairman Mark Mussina, Secretary

BUDGET INQUIRIES

Inquiries regarding the 2025 Budget or requests for copies should be directed to:

COUNTY OF LYCOMING FINANCIAL MANAGEMENT DEPARTMENT 33 W. THIRD STREET, 3RD FLOOR WILLIAMSPORT, PENNSYLVANIA 17701 Phone: (570) 320-8115 Email: <u>Budget@lyco.org</u>

or to download a copy visit https://www.lyco.org/Departments/Financial-Management

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BUDGET MESSAGE

It is my pleasure to formally present Lycoming County's proposed 2025 budget for your review and consideration. The document I present today reflects the Commissioners commitment to providing the highest quality of services and programs to support the citizens of Lycoming County through an intensive, collaborative budget review process involving all County departments and offices. It also reflects the reality of running a County in the wake of spiking inflation, addressing decades of deferred capital projects, the effects of significant employee turnover and acknowledging the conclusion of access to federal COVID-19 relief funds.

For the 8th consecutive year, the 2025 budget proposes a no tax increase and the County's general millage rate will remain the same at 6.5000 mills. While Lycoming County embarks on 2025 from a position of financial strength, three persisting concerns have been recurrent in budget deliberations over the last several years. First, the General Fund consistently experiences expenditure growth that outpaces revenue. Second, the cost associated with ongoing and rising inflation. Third, the Capital Budget lacks a dedicated funding source.

The U.S. Department of Labor reported the Consumer Price Index increased 22% since 2014. The last County tax increase was in 2017. The continual rise in the cost of delivering services has not been matched by corresponding revenue growth, leading to a structural deficit. To bridge this gap, it is anticipated that approximately \$16,800,000 from the Fund Balance will be utilized in 2025 to balance the General Fund. Unfortunately, real estate tax revenues themselves have not grown without a tax increase. The tax base that generates this revenue, the total assessed value of taxable land and buildings in the County, has been stagnant.

Budget Overview

- Represents the 8th consecutive year without an increase in real estate taxes. The County's General Millage Rate will remain the same at 6.5000 mills.
- Represents a total operating budget of \$123,953,764, capital budget of \$8,695,536 for a total 2025 Budget of \$132,649,300. This is a 23% decrease over the current calendar year budget.
- Represents 7.28% increase in revenues and a 23% decrease in expenditures to fund County operations as itemized in the General, Special Revenue, Debt Service and Enterprise Funds categories.
- Main factors impacting expenditures include personnel costs, service costs and capital project costs.
- The total Fund Balance is \$20,800,000 of which \$16,800,000 will be used to balance the General Fund.

Fund Balance

One of the key aspects of Lycoming County's current financial status has been the Fund Balance in the General Fund which is an accumulation from property tax revenue and departmental earnings. Across all funds, Lycoming County is beginning 2025 with a Fund Balance of \$20,800,00. However, \$16,800,000 of the Fund Balance will be used to balance the General Fund.

This Fund Balance during the last several years have played a pivotal role in facilitating enabling the financing of crucial infrastructure enhancements and capital expenditures. As a result, the Fund Balance is decreasing as expenditures exceed revenues. It's essential the County maintain an adequate Fund Balance level to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.

The Government Finance Officers Association (GFOA) recommends, at a minimum, that governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.

Debt Service

To finance upcoming capital projects, the County intends to pursue a new General Obligation Bond in 2025 related to construction of a new Coroner facility and need infrastructure improvements. Additionally, the County will be pursuing a Tax and Revenue Anticipation Note (TRAN) to cover expenses early in the calendar year, essentially borrowing money against the anticipated future tax revenue that will come in later as anticipated income is not enough to cover immediate expenses.

County-Wide Reassessment

The County began a countywide property reassessment in June, 2023 to effectively, efficiently and equitably administer the real property tax. While the Commissioners recognize the difficulty involved in assessing property value, they are committed to the reassessment process being fair, accurate and as affordable as possible. This is the first reassessment in Lycoming County since 2004. Regular reassessments ensure that your property is assessed based on current market values, rather than on market values from 20 years ago. Without a reassessment, all of the properties will continue to pay the same amount of taxes.

Critical Budgeting Details and Assumptions

Many variables and assumptions are relevant in developing any budget. The 2025 Budget accounts for key revenue and expenditure factors:

- Grant Revenue
- Act 13 Gas Drilling Impact Fees Revenue
- Real Estate Tax Revenue
- Countywide Reassessment Costs
- Capital Project Infrastructure and Equipment Costs
- Personnel Costs (health insurance, pensions and other fringe benefits)

• Administration & Service Costs (Courts, Prison and Public Safety)

Long-Term Financial Goals

Establishing and accomplishing goals is essential for the County to combat stagnation and consistently enhance the services offered to its residents. In 2025, the County will give precedence to the following long-term objectives to enhance the financial and organizational well-being of the County:

- 1. Continuously seek sustainable revenue sources to cover costs.
- 2. Strive to stabilize expenditures to align them more closely with projected revenues.
- 3. Use strategic budgeting, priority-based budgeting and performance-based budgeting to connect budget items to the County's main goals and connect funding to actual results and effectiveness.
- 4. Use financial forecasting to figure out major costs and revenues to set long-term goals and deal with fiscal issues.
- 5. Performance Measurement and Monitoring to improve accountability, transparency, and performance within County government.
- 6. Adhere to the highest standards of financial management and reporting practices as set by the Government Finance Officers Association, the Governmental Accounting Standards Board and other related professional financial standards.
- 7. Pursue economic development initiatives aimed at attracting and retaining businesses within the community.

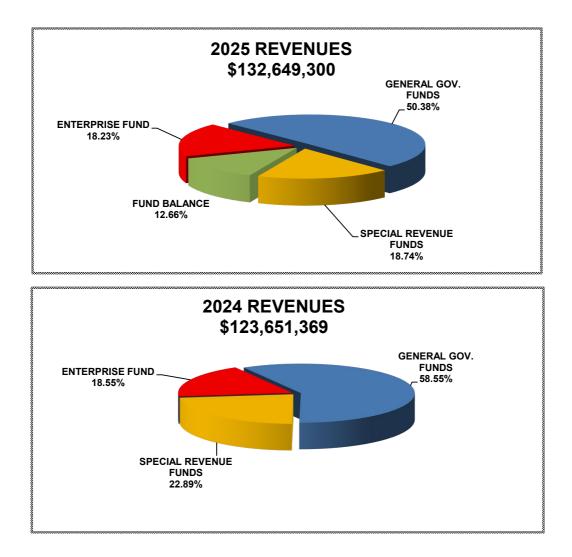
Sincerely,

Mya Toon Director of Financial Management

COUNTY OF LYCOMING 2025 PROPOSED BUDGET BUDGET SUMMARY FOR ALL FUNDS

REVENUES

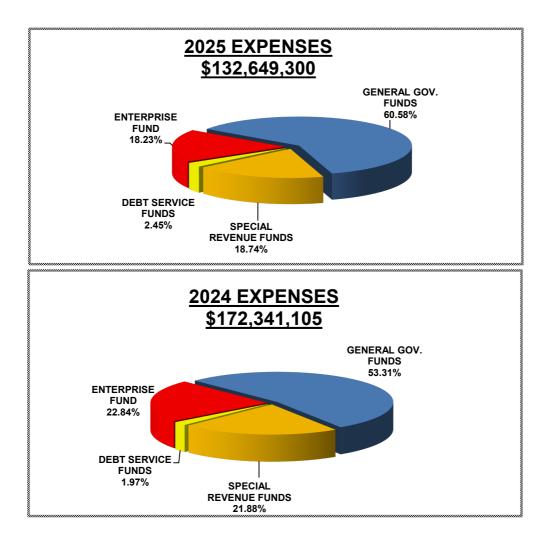
	2024 APPROVED <u>BUDGET</u>	2025 PROPOSED <u>BUDGET</u>	VARIANCE INCREASE (DECREASE)	PERCENT INCREASE (DECREASE)
REVENUES				
GENERAL GOV. FUNDS	72,403,587	66,822,595	(5,580,992)	-7.71%
SPECIAL REVENUE FUNDS	28,305,932	24,861,240	(3,444,692)	-12.17%
FUND BALANCE APPROPRIATED	-	16,789,919	16,789,919	0.00%
ENTERPRISE FUNDS	22,941,850	24,175,546	1,233,696	5.38%
TOTAL REVENUES	123,651,369	132,649,300	8,997,931	7.28%



COUNTY OF LYCOMING 2025 PROPOSED BUDGET BUDGET SUMMARY FOR ALL FUNDS

EXPENSES

	2024 APPROVED <u>BUDGET</u>	2025 PROPOSED <u>BUDGET</u>	VARIANCE INCREASE (DECREASE)	PERCENT INCREASE (DECREASE)
EXPENSES				
GENERAL GOV. FUNDS	91,875,823	80,360,678	(11,515,145)	-12.53%
SPECIAL REVENUE FUNDS	37,715,156	24,861,240	(12,853,916)	-34.08%
DEBT SERVICE FUNDS	3,392,501	3,251,836	(140,665)	-4.15%
ENTERPRISE FUNDS	39,357,625	24,175,546	(15,182,079)	-38.57%
TOTAL EXPENSES	172,341,105	132,649,300	(39,691,805)	-23.03%



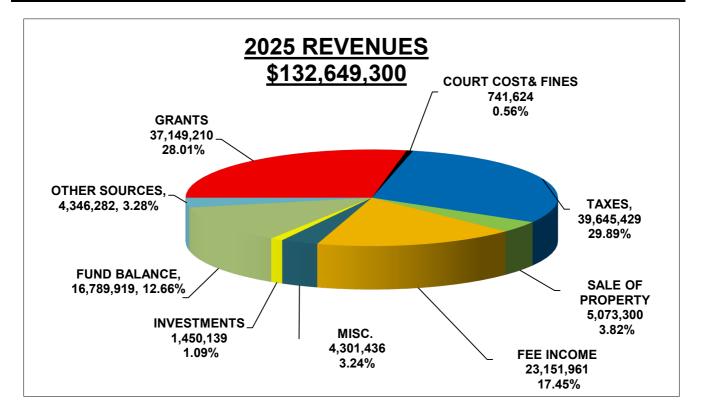
COUNTY OF LYCOMING 2025 PROPOSED BUDGET SUMMARY OF SOURCES AND USES OF FUNDS

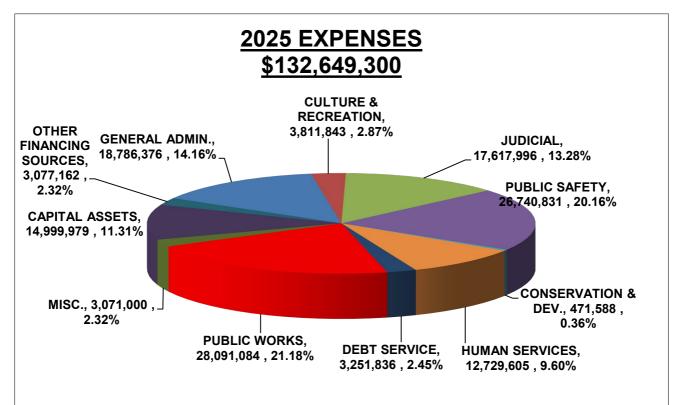
FUNDING SOURCES AND EXPENDITURES

	2025 BUDGET		vs	20	2024 BUDGET		Variance		
FUNDING SOURCES									
Taxes	\$	38,220,429		\$	39,060,250	\$	(839,821)		
Hotel Tax		1,425,000			1,425,000		-		
Licenses & Permits		26,600			26,600		-		
Intergovernmental - Federal		10,611,752			18,408,962		(7,797,210)		
Intergovernmental - State		25,951,787			19,350,420		6,601,367		
Intergovernmental - Other		585,671			67,250		518,421		
Charge for Services		23,151,961			18,484,481		4,667,480		
Sale of County Products		5,073,300			6,574,000		(1,500,700)		
Interest		1,450,139			6,462,400		(5,012,261)		
Cost, Fines, & Forfeits		741,624			719,493		22,131		
Miscellaneous		4,274,836			759,637		3,515,199		
Other Sources		4,346,282			12,312,876		(7,966,594)		
Fund Balance Appropriated		16,789,919			-				
TOTAL FUNDING SOURCES	\$	132,649,300		\$	123,651,369	\$	(7,791,988)		
EXPENDITURES									
General Governmental	\$	18,786,376		\$	16,747,769	\$	2,038,607		
Judicial		17,617,996			15,443,095		2,174,901		
Public Safety		26,740,831			28,143,350		(1,402,519)		
Public Works		28,091,084			38,740,722		(10,649,638)		
Human Services		12,729,605			11,272,215		1,457,390		
Culture & Recreation		3,811,843			4,489,387		(677,544)		
Conservation & Development		471,588			2,815,439		(2,343,851)		
Debt Service		3,251,836			3,686,106		(434,270)		
Miscellaneous		3,071,000			14,579,598		(11,508,598)		
Capital Assets		14,999,979			26,118,010		(11,118,031)		
Other Sources		3,077,162			10,305,414		(7,228,252)		
TOTAL EXPENDITURES	\$	132,649,300		\$	172,341,105	\$	(39,691,805)		
Excess/(Deficiency) of Revenues Over (Under) Expenditures	\$	-		\$	(48,689,736)				
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COUNTY OF LYCOMING 2025 PROPOSED BUDGET SUMMARY OF SOURCES AND USES OF FUNDS

FUNDING SOURCES AND EXPENDITURES





COUNTY GENERAL FUNDS

		REVENUES				EXPENSES	
	2024	2025	VARIANCE		2024	2025	VARIANCE
	APPROVED	PROPOSED	INCREASE		APPROVED	PROPOSED	INCREASE
DEPARTMENT	BUDGET	BUDGET	(DECREASE)		BUDGET	BUDGET	(DECREASE)
COUNTY COMMISSIONERS							
COMMISSIONERS	-	200,000	200,000		1,063,427	1,021,075	(42,352)
SOLICITORS	-	-	-		195,000	200,000	5,000
CONTINGENCY	-	16,789,919	16,789,919		250,000	2,250,000	2,000,000
	-	16,989,919	16,989,919		1,508,427	3,471,075	1,962,648
ROW OFFICES							
TREASURER	409,620	585,620	176,000		458,065	370,370	(87,695)
CONTROLLER			-		334,427	668,639	334,212
REGISTER & RECORDER	950,000	893,200	(56,800)		795,182	589,389	(205,793)
SHERIFF	290,300	280,747	(9,553)		2,422,264	2,462,479	40,215
CONSTABLES	159,000	166,950	7,950	_	350,500	368,025	17,525
	449,300	447,697	(1,603)		2,772,764	2,830,504	57,740
CORONER	-	70,000	70,000		717,405	588,925	(128,480)
PROTHONOTARY	248,750	247,000	(1,750)		523,772	447,922	(75,850)
CLERK OF COURTS	205,300	205,150	(1,100)		399,284	347,858	(51,426)
DISTRICT ATTORNEY	365,664	365,764	100		2,619,993	2,855,381	235,388
NARCOTICS ENFORCEMENT UNIT	20,000	25,000	5,000		619,757	769,060	149,303
D.U.I. PROGRAM	115,000	113,000	(2,000)		359,322	206,542	(152,780)
	500,664	503,764	3,100		3,599,072	3,830,983	231,911
ASSESSMENT							
TAX ASSESSMENT	52,900	49,700	(3,200)		917,379	513,342	(404,037)
RE-ASSESSMENT	4 00 4 700	004 700	(400.000)		1,120,000	1,176,150	56,150
TAX CLAIM	1,004,790 1,057,690	904,790 954,490	(100,000) (103,200)		171,300 2,208,679	189,050 1,878,542	17,750 (330,137)
COUNTY BUILDINGS / FACILITIES MANAG	FMENT						
CNTY. BUILD. EXEC. PLAZA	-	-	-		532,573	-	(532,573)
CNTY. BUILD. COURTHOUSE	-	-	-		1,566,912	1,468,058	(98,854)
CNTY. BUILD. THIRD ST PLAZA	21,780	204,000	182,220		1,148,195	1,577,083	428,888
CNTY. BUILD. LYSOCK COMPLEX	109,342	109,051	(291)		504,375	488,390	(15,985)
CNTY. BUILD. ROUTE 405	-	-	-		73,525	24,050	(49,475)
CNTY. BUILD. PRE-RELEASE	-	-	-		133,100	153,750	20,650
CNTY. BUILD. LYCO CREEK RD	-	-	-		21,266	19,396	(1,870)
CNTY. BUILD. WAHOO DRIVE	- 131,122	- 313,051	- 181,929		43,300 4,023,246	62,300 3,793,027	<u> </u>
	,. _				.,0,0	-,	()
					244 240		(244 240)
PURCHASING	-	-	-		344,342	-	(344,342)
FINANCIAL MANAGEMENT NON GOVERNMENT EXP	- 7,000,000	- 427,174	- (6,572,826)		564,203 5,659,518	401,335 2,657,162	(162,868) (3,002,356)
	7,000,000	427,174	(6,572,826)		6,223,721	3,058,497	(3,165,224)

COUNTY GENERAL FUNDS

		REVENUES] [EXPENSES	
	2024	2025	VARIANCE	- L	2024	2025	VARIANCE
	APPROVED	PROPOSED	INCREASE		APPROVED	PROPOSED	INCREASE
DEPARTMENT	BUDGET	BUDGET	(DECREASE)		BUDGET	BUDGET	(DECREASE)
SAFETY COMMITTEE	-	-	-		-	20,000	20,000
CAPITAL OUTLAY	-	508,991	508,991		14,460,100	8,695,536	(5,764,564)
TAX COLLECTION	40,500,250	40,206,679	(293,571)		253,450	253,200	(250)
PLANNING & COMMUNITY DEVELOPMENT							
PLANNING COMMISSION	36,000	34,350	(1,650)		1,399,409	1,111,322	(288,087)
COUNTY ZONING	70,000	59,671	(10,329)		184,913	154,439	(30,474)
FLOOD MITIGATION	- 106,000	- 94,021	- (11,979)	· -	100,000	100,000 1,365,761	(318,561)
	100,000	54,021	(11,979)		1,004,322	1,505,701	(310,301)
HUMAN SERVICES HUMAN RESOURCES	_	-	-		547,341	587,585	40,244
MILITARY AFFAIRS		_	_		357,083	338,331	(18,752)
	-	-	-		904,424	925,916	21,492
FRINGE & INSURANCE							
EMPLOYMENT FRINGE	-	-	_		3,110,898	2,941,000	(169,898)
INSURANCE	-	-	-		550,000	550,000	(109,090)
INSURANCE	-	-	-	· -	3,660,898	3,491,000	(169,898)
INFORMATION SERVICES							
VOTER REGISTRATION					752,715	395,048	(357,667)
CONDUCT OF ELECTIONS	- 371,000	370,400	(600)		300,650	377,900	(357,007) 77,250
MANAGEMENT INFORMATION	571,000	370,400	(000)		3,158,588	3,115,421	(43,167)
CENTRAL TELEPHONE	-	-	-		43,000	47,400	4,400
MAIL SERVICES	-	-	-		43,000 68,768	97,483	28,715
PRINTING / MICROFILMING	-	-	-		117,695	106,450	(11,245)
RECORD RETENTION	-	-	-		63,303	64,109	806
	371,000	370,400	(600)		4,504,719	4,203,811	(300,908)
PUBLIC DEFENDER							
PUBLIC DEFENDER	-	8,000	8,000		1,240,320	1,570,007	329,687
COURTS							
DOMESTIC RELATIONS	902,650	1,042,800	140,150		1,354,223	935,865	(418,358)
COURTS	255,369	269,890	14,521		2,845,310	2,854,777	9,467
	FC 500	E0 674	(2, 006)		49,303	46,925	(2,378)
	56,500	52,674	(3,826)		252,877	222,248	(30,629)
D.J. BIICHLE	43,688	48,659	4,971		205,127	200,314	(4,813)
D.J. SOLOMON	49,200	45,306	(3,894)		178,976	183,741	4,765
D.J. WHITEMAN D.J. GARDNER	79,500 53,280	80,600 58,860	1,100 5,580		235,894 179,219	206,691 175 586	(29,203) (3,633)
D.J. DIETER	62,800	62,800	5,560		256,472	175,586 265,242	(3,033) 8,770
S.A.E.& D.R.	02,000	28,000	- 28,000		230,472	60,000	60,000
CENTRAL PROCESSING CENTER	- 251,200	225,650	(25,550)		251,603	125,785	(125,818)
ADULT PROBATION	1,003,370	809,916	(193,454)		2,441,019	2,214,985	(226,034)
RE-ENTRY CENTER	1,000,070	000,010	(100,+04)		2,771,013	828,600	828,600
JUVENILE PROBATION	3,535,054	2,234,653	(1,300,401)		- 3,801,981	4,825,947	1,023,966
	6,292,611	4,959,808	(1,332,803)		12,052,004	13,146,706	1,023,900
PRISON SERVICES							
COUNTY PRISON	634,200	804,700	170,500		9,514,121	8,643,995	(870,126)
PRE-RELEASE CENTER	30,350	38,975	8,625		9,514,121 3,306,518	2,966,531	(339,987)
I NE-NELLAGE GENTER	664,550	843,675	179,125		12,820,639	11,610,526	(1,210,113)
	004,000	040,070	173,123		12,020,009	11,010,020	(1,210,113)

COUNTY GENERAL FUNDS

		REVENUES				EXPENSES	
	2024	2025	VARIANCE	I	2024	2025	VARIANCE
	APPROVED	PROPOSED	INCREASE		APPROVED	PROPOSED	INCREASE
DEPARTMENT	BUDGET	BUDGET	(DECREASE)		BUDGET	BUDGET	(DECREASE)
			, , ,				· · · · ·
PUBLIC SAFETY / SERVICES	100.050	100 115	0 705		0.040.000	505 000	
COMMUNICATION CENTER	126,350	133,145	6,795		2,813,008	585,803	(2,227,205)
EMERGENCY MANAGEMENT	62,000	60,500	(1,500)		297,488	226,980	(70,508)
E.M.S. SERVICES			-		347,757	275,757	(72,000)
HAZ-MAT	-	-	-		15,624	15,540	(84)
	188,350	193,645	5,295		3,473,877	1,104,080	(2,369,797)
CONSERVATION & DEVELOPMENT							
COUNTY FARM	59,000	59,000	-		93,287	85,834	(7,453)
COOPERATIVE EXTENSION	-	00,000	-		264,275	244,509	(19,766)
CONSERVATION DISTRICT			-		88,799	61,430	(27,369)
	59,000	59,000	-		446,361	391,773	(54,588)
	00,000	00,000			0,001	001,110	(31,000)
LAW ENFORCEMENT ASSN	-	-	-		25,000	15,000	(10,000)
LYCOMING COUNTY FIRE POLICE	-	-	-		-	3,000	3,000
LYC. CNTY. AIRPORT	-	-	-		56,000	346,114	290,114
RIVER VALLEY TRANSPORTN	-	-	-		100,000		(100,000)
AIRPORT-ATC SERVICES	-	-	-		107,000	150,000	43,000
CHILDREN & YOUTH	10,130,235	10,679,394	549,159		9,000,000	9,000,000	-
MH / ID	-	-	-		601,250	601,250	-
READY ROSIE	-	-	-		16,684		(16,684)
CAMP CADET	-	-	-		3,000	3,000	-
SENIOR CITIZENS	-	-	-		10,000	10,000	-
AMERICAN RESCUE WORKERS	-	-	-		20,000	10,000	(10,000)
FIRST RESPONDERS INITIATIVE	-	-	-		25,000		(25,000)
MUPSTI	-	-	-		20,000		(20,000)
LIBRARY	-	-	-		1,386,387	1,300,000	(86,387)
LYC. HISTORICAL SOCIETY	-	-	-		20,000	10,000	(10,000)
FIRETREE	-	-	-		60,000	40,000	(20,000)
COMMUNITY ARTS CENTER	-	-	-		10,000	-	(10,000)
VISITORS BUREAU	-	-	-		1,400,000		(1,400,000)
S.E.D.AC.O.G.	-	-	-		29,028		(29,028)
INDUSTRIAL DEVELOPMENT AUTH	-	-	-		3,000	44 404 057	(3,000)
TOTAL OPT. REV. & EXP.	10,130,235 69,264,442	10,679,394 79,560,678	549,159 10,296,386		12,810,665 91,875,823	11,481,957 80,136,004	(1,328,708) (11,688,393)
TOTAL OF LIKEV. & LAF.	03,204,442	19,000,010	10,230,300		51,075,025	00,130,004	(11,000,595)
	OTHER	R FINANCIAL SC	URCES		OTH	ER FINANCIAL	USES
INTERFUND SUBSIDIES		800,000	800,000		-	224,674	224,674
TOTAL OTHER FINANCIAL		,	,			,	<i>,</i> - · ·
SOURCES (USES)	0	800,000	800,000		0	224,674	224,674
TOTAL REVENUE & OTHER SOURCES & EXPENDITURES AND OTHER USES	69,264,442	80,360,678	11,096,386		91,875,823	80,360,678	(11,463,719)
	00,204,442	00,000,070	11,030,500		51,013,023	00,000,070	(11,403,713)
FUND PROFIT / (LOSS)	2024	2025	l I				
	(22,611,381)	-					

SPECIAL REVENUE FUNDS

		REVENUES				EXPENSES	
	2024	2025	VARIANCE		2024	2025	VARIANCE
	APPROVED	PROPOSED	INCREASE		APPROVED	PROPOSED	INCREASE
DEPARTMENT	BUDGET	BUDGET	(DECREASE)		BUDGET	BUDGET	(DECREASE)
CORONER CORONER ACT 122		10,000	10,000		-	10,000	10,000
REGISTER & RECORDER							
RECORD IMP. FUND	-	54,000	54,000		-	54,000	54,000
ACT 137 A.H.E.	-	65,500	65,500		70,000	65,500	(4,500)
	-	119,500	119,500		70,000	119,500	49,500
PROTHONOTARY							
AUTOMATION FUND		4,000	4,000		-	4,000	4,000
LYC. CNTY. PLANNING & COMMUNITY DEV	/ELOPMENT						
LIQUID FUEL FUND	353,000	342,028	(10,972)		285,000	342,028	57,028
ACT 44 BRIDGE FUNDS	33,000	33,924	924			33,924	33,924
ACT 89 BRIDGE FUNDS	62,000	63,018	1,018		-	63,018	63,018
\$5 FEE FOR LOCAL USE	605,000	840,691	235,691		738,053	840,691	102,638
FLOOD MITIGATION	000,000	040,001	200,001		750,055	040,001	102,000
HAZARD MITIGATION BUYOUTS	-	950,675	950,675		-	950.675	950,675
PCD ENVIRONMENTAL DIV.	_	298,611	298,611			298,611	298,611
PCD RECREATIONAL DEV.	-	2,100,000	2,100,000		-	2,100,000	2,100,000
	1 000 075	, ,			4 000 075	2,606,118	
PCD ECONOMIC DEV DIV	1,832,275 2,885,275	2,606,118 7,920,684	773,843 5,035,409		1,832,275 2,855,328	7,920,684	773,843 5,065,356
	2,000,270	7,920,004	5,055,409		2,000,020	7,920,004	5,005,550
FINANCIAL MANAGEMENT							
AMERICAN RESCUE PLAN ACT GROWING GREENER	15,000,000	5,161,980	(9,838,020) -		15,000,000	4,361,980	(10,638,020) -
PCORP LOSS PREVENTION	30,000	30,000	-		-	30,000	30,000
OPIOID FUNDS	331,375	367,343	35,968		-	367,343	367,343
RETIREMENT FUND	4,425,000	-	(4,425,000)		10,828,200		(10,828,200)
ACT 13 GAS IMPACT FEES	5,200,000	5,400,000	200,000		7,715,580	5,400,000	(2,315,580)
ACT 13 HWY BRIDGE IMPROV		100,250	100,250			100,250	100,250
ACT 13 MARCELLUS LEGACY FUNDS		155,000	155,000			155,000	155,000
	25,001,375	13,311,015	(11,689,760)		34,342,810	12,511,615	(21,831,195)
COURTS							
DOMESTIC RELATIONS IV-D	240,250	244,589	4,339		56,000	244,589	188,589
AOPC GRANTS	-	-	-		-	-	-
	240,250	244,589	4,339		56,000	244,589	188,589
PUBLIC SAFETY / SERVICES							
E.M.S COUNCIL/TRUSTEE 8	-	333,675	333,675		284,421	333,675	49,254
HAZ-MAT	97,906	112,531	14,625		44,537	112,531	67,994
911 PHONE TARIFF		2,723,520	2,723,520		7,060	2,723,520	2,716,460
E.M.A. GRANT	5,876	5,876	-			5,876	5,876
	103,782	3,175,602	3,071,820		336,018	3,175,602	2,839,584
CONSERVATION & DEVELOPMENT							
FARM EASEMENT	25,250	25,250	-		55,000	75,250	20,250
TOTAL OPT. REV. & EXP.	28,255,932	24,811,240	(3,444,692)		37,715,156	24,061,240	(13,653,916)
	OTHER	FINANCIAL SC	URCES		ОТН	ER FINANCIAL	USES
FARM EASEMENTS	50,000	50,000	-				-
AMERICAN RESCUE PLAN ACT			-			800,000	-
TOTAL OTHER FINANCIAL							
SOURCES (USES)	50,000	50,000	0		0	800,000	0
TOTAL REVENUE & OTHER				•			
SOURCES & EXPENDITURES	20 205 022	24 064 240	12 444 600		27 746 460	24 064 040	(12 652 040)
AND OTHER USES	28,305,932	24,861,240	(3,444,692)	1	37,715,156	24,861,240	(13,653,916)
FUND PROFIT / (LOSS)	2024	2025					
	(9,409,224)		l				
	(0,100,224)	_	l				

DEBT SERVICE FUNDS

		REVENUES				EXPENSES
	2024	2025	VARIANCE		2024	
	APPROVED	PROPOSED	INCREASE	4		
DEPARTMENT	BUDGET	BUDGET	(DECREASE)		DGET	
SINKING FUNDS				604 000		604 000
SINKING FUND (2015 Bond)	-	-	-	621,980		621,980
INKING FUND (2018 Bond) INKING FUND (2019 Bond)	-	-	-	780,279		777,879
INKING FUND (2020 Bond)	-	-	-	729,799 292,773		837,468 287,787
INKING FUND (2020 Bond)	-	-	-	292,773 714,101		726,722
OTAL OPT. REV. & EXP.	-	-	-	3,392,501		3,251,836
				0,002,001		0,201,000
	OTHER	R FINANCIAL SC	DURCES	OTH	IER FIN	
TERFUND SUBSIDIES	3,139,145	3,251,836	112,691	-		-
OTAL OTHER FINANCIAL						
OURCES (USES)	3,139,145	3,251,836	112,691	-		-
TAL REVENUE & OTHER						
SOURCES & EXPENDITURES						
AND OTHER USES	3,139,145	3,251,836	112,691	3,392,501	3,251,8	36
UND PROFIT / (LOSS)	2024	2025				
	(253,356)					
	(100,000)		1			

ENTERPRISE FUNDS

		REVENUES			EXPENSES	
	2024	2025	VARIANCE	2024	2025	VARIANCE
	APPROVED	PROPOSED	INCREASE	APPROVI	ED PROPOSED	INCREASE
DEPARTMENT	BUDGET	BUDGET	(DECREASE)	BUDGE	T BUDGET	(DECREASE)
RESOURCE MANAGEMENT SERVICES						
ADMINISTRATION	13,120,850	16,181,236	3,060,386	4,378,4	22 4,293,299	(85,123)
OPT. ADMINISTRATION	-	-	-	730,2	97 684,939	(45,358)
EARTH MOVING	-	-	-	902,3	98 639,140	(263,258)
WASTE MOVEMENT	-	-	-	3,559,3	25 2,694,010	(865,315)
SCREENING PROCESS	-	-	-	266,0	79 295,262	29,183
SUPPORT SERVICES	-	-	-	1,303,9	83 1,283,477	(20,506)
SHOP/ MAINTENANCE	-	-	-	1,467,3	74 1,152,013	(315,361)
WELD SHOP	-	-	-	154,8	42 130,265	(24,577)
LECHATE COLLECTION	-	-	-	1,251,8	80 1,471,188	219,308
GAS COLLECTION	-	-	-	667,6	00 639,153	(28,447)
G.T. WASTE PROCESSING	-	-	-			-
TRANSFER STATION	2,100,000	2,107,510	7,510	2,247,0	74 2,067,908	(179,166)
RESOURCE RECOVERY	2,511,000	2,513,500	2,500	3,828,9	21 3,105,097	(723,824)
CO-GENERATION SALES			-	5,2	00 4,225	(975)
FARM PROPERTIES			-	38,0	00 32,810	(5,190)
ENERGY SALES	3,235,000	3,373,300	138,300	2,421,0		(110,000)
CAPITAL OUTLAY				12,522,2	30 3,371,760	(9,150,470)
TOTAL OPT. REV. & EXP.	20,966,850	24,175,546	3,208,696	35,744,6	25 24,175,546	(11,569,079)
WHITE DEER GOLF COURSE	1,975,000	-	(1,975,000)	1,613,0	00	(1,613,000)
	OTHER	R FINANCIAL SC	URCES		OTHER FINANCIAL	USES
INTERFUND SUBSIDIES	-	-	-	2,000,0	- 00	(2,000,000)
TOTAL OTHER FINANCIAL						
SOURCES (USES)	0	0	0	2,000,0	- 00	(2,000,000)
TOTAL REVENUE & OTHER SOURCES & EXPENDITURES AND OTHER USES	22,941,850	24,175,546	1,233,696	39,357,6	25 24,175,546	(15,182,079)
	·	· ·	<u> </u>			<u>···/</u>
FUND PROFIT / (LOSS)	2024 (16,415,775)	2025 -				